

A couple things ...

-- surprised this RTQ is so short. There are a lot of claims in that IG report that I suspect we could address: cost-cutting claims, cronyism in selecting EID, 52 felons admitted to bases. I think we need this fleshed out.

-- radio's. What is ground truth about communications gear that morning? The story still circulates that they were faulty and that law enforcement couldn't speak to one another. If it's false, we need to get that out there. If true, if there is any context we can provide, let's do that too.

-- under-staffing. Where are we on the numbers of guards on duty? I thought (b)(6) denied we had staffing probs, but I never really saw any pushback to that narrative. If it's wrong, we need to say so. The union guy is running the tables.

-- RIF. How many? When will they be told? How much money does it save? Were any of those being RIF'd on duty and in the fight on Monday? I'm not going to let a PR problem dictate policy, but the timing of this couldn't be worse. It will feed the narrative that we are under-cutting security to save a buck. If your boss intends to pursue, you need a robust strategy to explain the rationale in the context of Monday's shooting.

Thanks,

(b)(6)

(b)(6), USN

Chief of Information

(b)(6)

O: 703-697-7391

C: (b)(6)

H: (b)(6)

Follow me @chinfo

From: (b)(6) [mailto:(b)(6)]  
Sent: Saturday, September 21, 2013 05:00 PM  
To: (b)(6) CHINFO  
Cc: (b)(6)  
chinfo.dutyoffic.oft <chinfo.dutyoffic.oft@navy.mil>  
Subject: Fwd: RTQ on Base Security

CI, FYSA working RTQ below for your team and SECNAV's approval.

Vr,

(b)(6)

----- Forwarded message -----

From: (b)(6) <(b)(6)>  
Date: Sat, Sep 21, 2013 at 4:44 PM  
Subject: RTQ on Base Security  
To: chinfo.dutyoffic.oft@navy.mil

Cc: (b)(6)  
(b)(6)

>

(b)(6)

For CHINFO's review. Also need SECNAV concurrence, since they have the lead for the IG report. Plan is to push to the Regions once approved.

On a different, note several base security guards are expected to get RIF notifications this week, as part of CNIC's FY13 RIF plan. We expect this to be the next big narrative to involve early next week.

Wr,  
(b)(6)

(b)(6) CIV RLISO, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 11:17  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** Re: RTQ on Base Security

(b)(6)

I believe these issues have been looked into and addressed at the N3 level. I believe we have a reasonable response to each of them.

In my view the responses are not as much of a challenge as PA organization and communications, for some reason the RFIs we've been working through aren't getting translated into something CHINFO is happy with.

Doesn't CHINFO have PA lead? If so then let's get a PA process organized because my N3 team doesn't have the bandwidth to keep doing this (answering the same question repeatedly) and everything else that's going on.

R/ (b)(6)

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Sunday, September 22, 2013 10:25 AM  
**To:** (b)(6) CNIC HQ, N00  
**Cc:** (b)(6)

(b)(6)

**Subject:** Fw: RTQ on Base Security

Admiral,  
BLUF: (b)(6) wants us (primarily NDW) to push-out facts to the media about the security issues regarding the WNY shooting. NCACS will be the next issue to address tomorrow. Need to coordinate with CHINFO to ensure it's in sync with the comms regarding the on-going SECNAV-directed security review.

---

Below is my email exchange with (b)(6) regarding the draft RTQ. Key points are:

--The IG report is not the story. Right now it's all NSAW base security issues, that NDW is currently drafting RTQs for that address facts regarding reports:

- that the radios didn't work,
- that we had too few guards on duty
- that a gate was locked shut
- that we sent a tactical team home before they even got on scene.

Next step would be the RTQs associated with:

-- NCACS IG RTQ should address: cost-cutting claims, selection of EID, 52 felons admitted to bases.

-- Address RIF of NDW base security, who are expected to get RIF notifications this week. Need a robust strategy to explain the rationale in context to the WNY shooting.

Working on updated RTQ now. Will coordinate with N3, N1, JAG and OGC to ensure we have the correct TPs and messages.

FYSA, I plan to attend the Memorial Service with my family later today, and provide NDW with additional PA support if needed.

Vr,  
(b)(6)

----

I share his concern. Have BEEN sharing it.

The IG report is not the story. Right now it's that the radios didn't work, that we had too few guards on duty, that a gate was locked shut and that we sent a tactical team home before they even got on scene.

The story is that we are incompetent.

If we can beat that back -- or any of it -- we need to do so now, today. And keep doing it. I've been saying this since the undermanning thing first came up. And I still don't have an answer.

(b)(6), USN

Chief of Information

(b)(6)

O: 703-697-7391

C:(b)(6)

H:(b)(6)

Follow me @chinfo

From: (b)(6) CNIC HQ, N00P  
Sent: Sunday, September 22, 2013 08:38 AM  
To: (b)(6) CHINFO  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Admiral,

Will expand the RTQs ASAP based on your guidance below. My original intent was to put a general statement on the streets, while waiting for further SECNAV/DOD guidance on what can be said.

As you may know, (b)(6) is VERY adamant about getting our voice out there ASAP tomorrow, as the narrative is creating multiple spin-offs without us (Navy) providing groundtruth or context.

Vr,  
(b)(6)

From: (b)(6) CNIC HQ, N00P  
Sent: Sunday, September 22, 2013 08:38 AM  
To: (b)(6) CHINFO  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Admiral,

Will expand the RTQs ASAP based on your guidance below. My original intent was to put a general statement on the streets, while waiting for further SECNAV/DOD guidance on what can be said.

As you may know, (b)(6) is VERY adamant about getting our voice out there ASAP tomorrow, as the narrative is creating multiple spin-offs without us (Navy) providing groundtruth or context.

Vr,  
(b)(6)

From: (b)(6) CHINFO  
Sent: Sunday, September 22, 2013 04:50 AM  
To: (b)(6) CNIC HQ, N00P  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Thanks (b)(6)

A couple things ...

-- surprised this RTQ is so short. There are a lot of claims in that IG report that I suspect we could address: cost-cutting claims, cronyism in selecting EID, 52 felons admitted to bases. I think we need this fleshed out.

-- radio's. What is ground truth about communications gear that morning? The story still circulates that they were faulty and that law enforcement couldn't speak to one another. If it's false, we need to get that out there. If true, if there is any context we can provide, let's do that too.

-- under-staffing. Where are we on the numbers of guards on duty? I thought (b)(6) denied we had staffing probs, but I never really saw any pushback to that narrative. If it's wrong, we need to say so. The union guy is running the tables.

-- RIF. How many? When will they be told? How much money does it save? Were any of those being RIF'd on duty and in the fight on Monday? I'm not going to let a PR problem dictate policy, but the timing of this couldn't be worse. It will

feed the narrative that we are under-cutting security to save a buck. If your boss intends to pursue, you need a robust strategy to explain the rationale in the context of Monday's shooting.

Thanks,

(b)(6)

(b)(6), USN

Chief of Information

(b)(6)

O: 703-697-7391

C: (b)(6)

H: (b)(6)

Follow me @chinfo

From: (b)(6) [mailto:(b)(6)]  
Sent: Saturday, September 21, 2013 05:00 PM  
To: (b)(6) CHINFO  
Cc: (b)(6)  
chinfo.dutyoffic.oft <chinfo.dutyoffic.oft@navy.mil>  
Subject: Fwd: RTQ on Base Security

CI, FYSA working RTQ below for your team and SECNAV's approval.

Vr,

(b)(6)

----- Forwarded message -----

From: (b)(6) <(b)(6)>  
Date: Sat, Sep 21, 2013 at 4:44 PM  
Subject: RTQ on Base Security  
To: chinfo.dutyoffic.oft@navy.mil  
Cc: (b)(6)

(b)(6)

(b)(6),

For CHINFO's review. Also need SECNAV concurrence, since they have the lead for the IG report. Plan is to push to the Regions once approved.

On a different, note several base security guards are expected to get RIF notifications this week, as part of CNIC's FY13 RIF plan. We expect this to be the next big narrative to involve early next week.

Wr,

(b)(6)

(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 14:10  
**To:** (b)(6) CIV NDW WNYD, N01  
**Subject:** Re: RTQ on Base Security

Thx

----- Original Message -----

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Sunday, September 22, 2013 01:50 PM  
**To:** (b)(6)  
**Subject:** Re: RTQ on Base Security

Admiral, we are working a better list of questions. COS is on his way to backfill you. VR, (b)(6)

----- Original Message -----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 12:59 PM  
**To:** (b)(6)  
**Subject:** Re: RTQ on Base Security

Thanks, still have a lot of blank responses...

----- Original Message -----

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Sunday, September 22, 2013 12:56 PM  
**To:** (b)(6)  
**Subject:** Re: RTQ on Base Security

I've got (b)(6), (b)(6) and (b)(6) working on answers to a couple of additional questions which I would like to see added. I'll come by the ROC and explain...VR, (b)(6)

----- Original Message -----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 12:51 PM  
**To:** (b)(6)  
**Subject:** FW: RTQ on Base Security

Admiral - Draft RTQ just in from (b)(6). Will review with N3.

Below is the cut & paste if you are limited to BB.

V/r, CoS

-----  
SECURITY

Q1. What time were your Navy Police officers dispatched to the shooting?

Answer: Officers were dispatched immediately upon the call for assistance coming in from building 197.

Q2: Were there enough police officers on duty on the Washington Navy Yard Monday? Is staffing sufficient to protect a base this size? How many officers were working that morning?

Answer: Navy policy prohibits the release of specific details regarding security force composition and staffing levels. With that said, there were adequate police officers on duty on the day of the incident to provide patrol response to the incident and to secure the perimeter of the installation in a timely manner. Additional support was available and called upon from security force personnel who were on the installation and not actively performing patrols or security functions. These officers if not already armed, were issued weapons and were able to respond within minutes of the initial response forces arriving at the scene.

Q3: Did the recent budget cuts at Naval District Washington affect the number of police force on the Washington Navy Yard? Has the number of officers been reduced over the past three years, and if so, by how much?

Answer: Navy policy prohibits the release of specific details regarding security force composition and staffing levels. With that said, there were adequate police officers on duty on the day of the incident to provide patrol response to the incident and to secure the perimeter of the installation in a timely manner.  
(still need second part of answer)

Q4: Are police officers allowed to take their weapons home?

Answer: No, service weapons remain in the custody of the Washington Navy Yard.

Q5: Were the Naval District Washington officers the first to respond to this attack?

Answer: The first officers on scene were uniformed Navy Police Officers assigned to the Washington Navy Yard. The initial response arrived within 3 minutes of the call for assistance and the backup patrol arrived one minute later. They teamed up in the building and began pursuit of the shooter.

Q6: Who specifically was the first to respond? I read a report one of your Chief's was on patrol and was among the first on the scene, is this accurate?

Answer: For security and privacy concerns, we will not release the name of the responding officers. The responding officers were supervisory officers assigned to the Washington Navy Yard.

Q7: Do you know how many security contractors work inside and how many specifically were working that morning?

Answer: Again, it is Navy policy to not release information pertaining to security force composition related to specific operations. Contract security guards are utilized by tenant activities located on the Navy Yard to provide additional at their individual facilities based on their own unique requirements.

Q8: Is NCIS looking into whether the shooting was the result of a workplace disagreement?

Answer: Defer to NCIS for a response.

Q9: Did (b)(6) do business on the 4th floor of NAVSEA?

Answer:

Q10: Did anyone at The Experts alert USN that (b)(6) was unstable, or had been acting unusually?

Answer:

Q11: Is the Washington Navy Yard a "gun-free zone"?



Q12: Who is allowed to carry guns at Navy Yard? How many personnel are allowed to carry guns?

Q13: Why was the security at the Navy Yard gates after the event on Monday no different than Monday morning or any other morning? We had no random vehicle checks, bomb sniffing dogs, or pedestrian checks. The guards were not more heavily armed. All of this happened after 9/11. Badges were not scanned and I even had co-workers tell me they returned from lunch without all IDs being checked. This is shocking on the first day back from the tragic events of Monday. My employees and our families are very concerned for our safety. How do we reassure them when nothing changes on day one?

Answer:

RADIO

Q14: Is it true that the radios were not working on the day of the Washington Navy Yard shooting?

Answer: The fire chief on duty at the time did not observe any radio errors or issues on the ELMR system reported for this incident.

Q15: Could more lives have been saved if the radios were working properly?

Answer: The fire chief on duty at the time did not observe any radio errors or issues on the ELMR system reported for this incident. No fire personnel were allowed in and or around building 197 because it was an active shooter scene. Additionally they are restricted to go near the scene until advised by law enforcement that it is safe to enter. The victims that were treated by fire personnel were away from building 197 in what the law enforcement determines a safe zone.

Q16: Was a runner required to relay messages of the incident because the radios were poorly working?

Answer: A runner was not required during the incident because there were no radio issues reported according to fire chief on duty.

Q17: Are there dead spots on the Washington Navy Yard that the radios don't function properly?

Answer: There are older buildings on the Washington Navy Yard that have thicker walls that interfere with radio communication. However, this was not the case with building 197 since it's one of the newer buildings on the Washington Navy Yard.

Q18: There were documents reporting the radio failures from 2010, 2012, and one report from Jan 2013. Is there a truth to this?

Answer: As with any IT system, NDW receives periodic complaints concerning coverage, connectivity, radios and repeaters. The region implemented a help desk process to ensure that calls were received, responded to and tracked using a help desk managed by Commander Navy Installations Command. First responders who experience issues with radio performance are instructed to identify that problem by calling the helpdesk to ensure resolution.

Q19: What is the Navy doing to address these radio failure reports?

Answer: NDW has excellent outside building coverage in the NCR, but the deployed system does not provide full in building coverage. After system deployment, the fire department performed extensive coverage tests in the buildings at all bases. Many NDW buildings have thick steel and concrete walls, and some buildings are specifically design to prevent RF penetration. To address this issue, NDW purchased portable repeater systems in 2011 for each fire department command unit to deploy in the event there was an emergency event in an non-covered building. NDW is not aware of any system that provides foolproof coverage in the types of buildings that exist in our region.

Commander Naval Installations Command (CNIC) has ordered a full review of the radio system complaints and allegations and NDW will comply.

Answer:

Q20: Can we obtain a copy of the dispatch recording? Specifically a computerized record of the 911 calls and police radio traffic.

Answer:

Q21. Do contractors participate in Exercise Citadel Shield-Solid Curtain?

Answer: When we have exercises they do participate, but are limited to controlling access and vehicle inspections. We have them at two installations, but not WNY.

Q22. When Metropolitan Police Department officers arrived at the Washington, D.C., Navy Yard Monday morning were the gates locked, causing delays? Why?

Answer:

Q23. Were HBC security contractors part of Citadel Shield or Solid Curtain? Navy staff and security are telling me "no".. contractors are NOT all part of the training?

Answer: We have HBC contracted access control guards at our Chesapeake Beach facility and at the Carderock facility. They do participate in exercises, but are limited to controlling access and vehicle inspections.

Q24. How security force personnel are being RIF'd?

Q25. When will they be told?

Q26. How much money does the RIF save?

Q27. Were any of those being RIF'd on duty and in the fight on Monday?

-----Original Message-----

From: (b)(6) CIV NDW WNYD, N00P

Sent: Sunday, September 22, 2013 12:38 PM

To: (b)(6) NDW HQ, N00

Cc: (b)(6)

(b)(6)

Subject: RE: RTQ on Base Security

COS, attached is the DRAFT Q&A we have been working. This is meant to be comprehensive and cover all security issues.

v/r

(b)(6)

Director, Public Affairs

Naval District Washington

DSN: 288-2678

Comm: (202)433-2678

Fax: (202)433-3745

Mobile: (b)(6)

(b)(6)

"Like Us" on Facebook and follow us on Twitter to get up-to-date information on NDW!

<http://www.facebook.com/NavDistWash>

<http://twitter.com/NavalDistWash>

-----Original Message-----

From: (b)(6) CNIC HQ, N00P

Sent: Sunday, September 22, 2013 11:45 AM

To: (b)(6) NDW HQ, N00

Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Admiral,

I'm working with your PAO, (b)(6), to get a comprehensive list of RTQs that address all of the issues.

My intent, once developed and approved by CNIC, is to push up to CHINFO and ensure comms are in sync with the SECNAV-directed security review. I expect CHINFO to pushout info to national media, while NDW handles local media.

Vr,

(b)(6)

From: (b)(6) NDW HQ, N00

Sent: Sunday, September 22, 2013 11:16 AM

To: (b)(6) CNIC HQ, N00P

Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

(b)(6)

I believe these issues have been looked into and addressed at the N3 level. I believe we have a reasonable response to each of them.

In my view the responses are not as much of a challenge as PA organization and communications, for some reason the RFIs we've been working through aren't getting translated into something CHINFO is happy with.

Doesn't CHINFO have PA lead? If so then let's get a PA process organized because my N3 team doesn't have the bandwidth to keep doing this (answering the same question repeatedly) and everything else that's going on.

R/(b)(6)

From: (b)(6) CNIC HQ, N00P  
Sent: Sunday, September 22, 2013 10:25 AM  
To: (b)(6) CNIC HQ, N00  
Cc: (b)(6)

(b)(6)

Subject: Fw: RTQ on Base Security

Admiral,  
BLUF: (b)(6) wants us (primarily NDW) to push-out facts to the media about the security issues regarding the WNY shooting. NCACS will be the next issue to address tomorrow. Need to coordinate with CHINFO to ensure it's in sync with the comms regarding the on-going SECNAV-directed security review.

---

Below is my email exchange with (b)(6) regarding the draft RTQ. Key points are:

--The IG report is not the story. Right now it's all NSAW base security issues, that NDW is currently drafting RTQs for that address facts regarding reports:

- that the radios didn't work,
- that we had too few guards on duty
- that a gate was locked shut
- that we sent a tactical team home before they even got on scene.

Next step would be the RTQs associated with:

-- NCACS IG RTQ should address: cost-cutting claims, selection of EID, 52 felons admitted to bases.

-- Address RIF of NDW base security, who are expected to get RIF notifications this week. Need a robust strategy to explain the rationale in context to the WNY shooting.

Working on updated RTQ now. Will coordinate with N3, N1, JAG and OGC to ensure we have the correct TPs and messages.

FYSA, I plan to attend the Memorial Service with my family later today, and provide NDW with additional PA support if needed.

Vr,  
(b)(6)

----

I share his concern. Have BEEN sharing it.

The IG report is not the story. Right now it's that the radios didn't work, that we had too few guards on duty, that a gate was locked shut and that we sent a tactical team home before they even got on scene.

The story is that we are incompetent.

If we can beat that back -- or any of it -- we need to do so now, today. And keep doing it. I've been saying this since the undermanning thing first came up. And I still don't have an answer.

(b)(6), USN

Chief of Information

(b)(6)

O: 703-697-7391

C: (b)(6)

H: (b)(6)

Follow me @chinfo

From: (b)(6) CNIC HQ, N00P  
Sent: Sunday, September 22, 2013 08:38 AM  
To: (b)(6) CHINFO  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Admiral,

Will expand the RTQs ASAP based on your guidance below. My original intent was to put a general statement on the streets, while waiting for further SECNAV/DOD guidance on what can be said.

As you may know, (b)(6) is VERY adamant about getting our voice out there ASAP tomorrow, as the narrative is creating multiple spin-offs without us (Navy) providing groundtruth or context.

Vr,  
(b)(6)

From: (b)(6) CNIC HQ, N00P  
Sent: Sunday, September 22, 2013 08:38 AM  
To: (b)(6) CHINFO  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Admiral,

Will expand the RTQs ASAP based on your guidance below. My original intent was to put a general statement on the streets, while waiting for further SECNAV/DOD guidance on what can be said.

As you may know, (b)(6) is VERY adamant about getting our voice out there ASAP tomorrow, as the narrative is creating multiple spin-offs without us (Navy) providing groundtruth or context.

Vr,  
(b)(6)

From: (b)(6) CHINFO  
Sent: Sunday, September 22, 2013 04:50 AM  
To: (b)(6) CNIC HQ, NOOP  
Cc: (b)(6)

(b)(6)

Subject: Re: RTQ on Base Security

Thanks (b)(6)

A couple things ...

-- surprised this RTQ is so short. There are a lot of claims in that IG report that I suspect we could address: cost-cutting claims, cronyism in selecting EID, 52 felons admitted to bases. I think we need this fleshed out.

-- radio's. What is ground truth about communications gear that morning? The story still circulates that they were faulty and that law enforcement couldn't speak to one another. If it's false, we need to get that out there. If true, if there is any context we can provide, let's do that too.

-- under-staffing. Where are we on the numbers of guards on duty? I thought (b)(6) denied we had staffing probs, but I never really saw any pushback to that narrative. If it's wrong, we need to say so. The union guy is running the tables.

-- RIF. How many? When will they be told? How much money does it save? Were any of those being RIF'd on duty and in the fight on Monday? I'm not going to let a PR problem dictate policy, but the timing of this couldn't be worse. It will feed the narrative that we are under-cutting security to save a buck. If your boss intends to pursue, you need a robust strategy to explain the rationale in the context of Monday's shooting.

Thanks,  
(b)(6)

(b)(6) ; USN

Chief of Information

(b)(6)

O: 703-697-7391

C: (b)(6)

H: (b)(6)

Follow me @chinfo

From: (b)(6) [mailto:(b)(6)]  
Sent: Saturday, September 21, 2013 05:00 PM  
To: (b)(6) CHINFO  
Cc: (b)(6)  
chinfo.dutyoffic.oft <chinfo.dutyoffic.oft@navy.mil>  
Subject: Fwd: RTQ on Base Security

CI, FYSA working RTQ below for your team and SECNAV's approval.

Vr,  
(b)(6)

----- Forwarded message -----

From: (b)(6) <(b)(6)>  
Date: Sat, Sep 21, 2013 at 4:44 PM  
Subject: RTQ on Base Security  
To: chinfo.dutyoffic.oft@navy.mil  
Cc: (b)(6)  
(b)(6)

(b)(6),

For CHINFO's review. Also need SECNAV concurrence, since they have the lead for the IG report. Plan is to push to the Regions once approved.

On a different, note several base security guards are expected to get RIF notifications this week, as part of CNIC's FY13 RIF plan. We expect this to be the next big narrative to involve early next week.

Wr,  
(b)(6)

(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) CIV SECNAV, USN  
**Sent:** Wednesday, September 18, 2013 20:01  
**To:** (b)(6)

**Cc:**

(b)(6)

**Subject:** Re: SN Visit to Navy Yard

CAPT,

I will have an NCIS advance agent on station prior to our arrival tomorrow. He will coordinate with your staff and will be in touch with our motorcade throughout the movement.

With whom would you like the advance agent to meet with when he arrives tomorrow morning?

Let me know if you need anything from us prior to arrival.

R/

(b)(6)

---

(b)(6)

Naval Criminal Investigative Service  
Personal Security Advisor  
Secretary of the Navy  
Office: 202-685-8657  
Pentagon: 703-697-5546  
NIPR: (b)(6)

----- Original Message -----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Wednesday, September 18, 2013 07:55 PM  
**To:** (b)(6)  
**Cc:** (b)(6)

(b)(6)

**Subject:** RE: SN Visit to Navy Yard

(b)(6)



A call when ~ 5 min out along with description of vehicle(s) would be perfect. Please call the NDW Front Office Pri: 202-433-2777, Sec: 202-433-3737.

We will have a follow-me car waiting inside the Latrobe Gate (8th & M Streets) that will lead SN straight to B201.

V/r, (b)(6)

-----Original Message-----

From: (b)(6) SECNAV, Front Office

Sent: Wednesday, September 18, 2013 7:24 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: Re: SN Visit to Navy Yard

Sir,

I appreciate the feedback. I would like to go with option 2. I believe SN will be very interested in hearing about the on-going efforts from the FBI.

Thank you!

Who do I need to call when he's 10 mins out?

V/R,

(b)(6)

----- Original Message -----

From: (b)(6) NDW HQ, N00

Sent: Wednesday, September 18, 2013 07:03 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

All,

NDW has this for action/coordination.

Rough plan:

-(b)(6) & (b)(6) will meet & escort

OPTION 1

1030 - Arrive SW corner of B201 (NAVSEA)

1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions

1035-1050 - tour B201, meet affected personnel

1050-1110 - walk to B111 (3 min), tour EFAC  
1110-1130 - walk to food court (3 min), go table-to-table  
1130 - Depart

OPTION 2

1030 - Arrive SW corner of B201 (NAVSEA)  
1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions  
1035-1045 - tour B201, meet affected personnel  
1045-1100 - walk to B111 (3 min), tour EFAC  
1100-1110 - walk to FBI command post (3 min), quick brief on ongoing efforts  
1110-1130 - walk to food court (1 min), go table-to-table  
1130 - Depart

V/r, (b)(6)

NDW Chief of Staff  
O - (202) 433-3737  
BB - ((b)(6)

-----Original Message-----

From: (b)(6) CNIC HQ, N00  
Sent: Wednesday, September 18, 2013 6:31 PM  
To: (b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: SN Visit to Navy Yard

(b)(6)

COS (b)(6) will be able to point you in the right direction sir.

V/R  
(b)(6)

-----Original Message-----

From: (b)(6) CIV SECNAV, USN  
Sent: Wednesday, September 18, 2013 6:30 PM  
To: (b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: Re: SN Visit to Navy Yard

(b)(6).

I am with NCIS and the detail leader for the Secretary. I will have an advance agent at CNIC approximately an hour prior to our arrival. With whom should he coordinate for the visit?

Thanks,  
(b)(6)

---

(b)(6)  
Naval Criminal Investigative Service

Personal Security Advisor  
Secretary of the Navy  
Office: 202-685-8657  
Pentagon: 703-697-5546  
NIPR: (b)(6)

----- Original Message -----

From: (b)(6) CNIC HQ, N00  
Sent: Wednesday, September 18, 2013 06:27 PM  
To: (b)(6) SECNAV, Front Office  
Cc: (b)(6)  
(b)(6)  
Subject: RE: SN Visit to Navy Yard

(b)(6),

The Naval District Washington Team will be working with CNIC HQ and the tenant commands to develop the final itinerary. I have copied their COS, (b)(6) on this e-mail.

Please let me know when you need the final agenda.

Thanks

V/R

(b)(6)

-----Original Message-----

From: (b)(6) SECNAV, Front Office  
Sent: Wednesday, September 18, 2013 5:28 PM  
To: (b)(6) CNIC HQ, N00  
Cc: (b)(6)  
Subject: SN Visit to Navy Yard

Sir,

Thanks for taking my call.

I understand you are very busy but I'm looking to schedule a visit out to the Navy Yard for (b)(6) tomorrow. It will be no more than 1 hour and the request is to try and engage as many employees/family members that would be on base. We briefly spoke about the civilian care center for those that are grief-stricken. I believe showing him this area as well as other buildings that may have been effected would make the visit meaningful. I fully understand the FBI has an ongoing investigation and building 196 is still closed. We will steer well clear of those areas.

The visit would take place, 1030-1130. I would like to have him back at the Pentagon for lunch.

I'm standing by for your feedback.

Very Respectfully,

(b)(6)

(b)(6)

Navy Aide to the Secretary of the Navy

(o) 703-695-3131

(bb)(b)(6)

(b)(6)

(b)(6)

CIV RLISO, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Wednesday, September 18, 2013 19:03  
**To:** (b)(6)

**Cc:**

(b)(6)

**Subject:** RE: SN Visit to Navy Yard  
**Signed By:** (b)(6)

All,

NDW has this for action/coordination.

Rough plan:  
- (b)(6) & (b)(6) will meet & escort

OPTION 1

1030 - Arrive SW corner of B201 (NAVSEA)  
1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions  
1035-1050 - tour B201, meet affected personnel  
1050-1110 - walk to B111 (3 min), tour EFAC  
1110-1130 - walk to food court (3 min), go table-to-table  
1130 - Depart

OPTION 2

1030 - Arrive SW corner of B201 (NAVSEA)  
1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions  
1035-1045 - tour B201, meet affected personnel  
1045-1100 - walk to B111 (3 min), tour EFAC  
1100-1110 - walk to FBI command post (3 min), quick brief on ongoing efforts  
1110-1130 - walk to food court (1 min), go table-to-table  
1130 - Depart

V/r, (b)(6)

NDW Chief of Staff  
O - (202) 433-3737  
BB - (b)(6)

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00  
**Sent:** Wednesday, September 18, 2013 6:31 PM  
**To:** (b)(6)

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

(b)(6)

COS (b)(6) will be able to point you in the right direction sir.

V/R

(b)(6)

-----Original Message-----

From: (b)(6) CIV SECNAV, USN

Sent: Wednesday, September 18, 2013 6:30 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: Re: SN Visit to Navy Yard

(b)(6)

I am with NCIS and the detail leader for the Secretary. I will have an advance agent at CNIC approximately an hour prior to our arrival. With whom should he coordinate for the visit?

Thanks,

(b)(6)

---

(b)(6)

Naval Criminal Investigative Service

Personal Security Advisor

Secretary of the Navy

Office: 202-685-8657

Pentagon: 703-697-5546

NIPR: (b)(6)

----- Original Message -----

From: (b)(6) CNIC HQ, N00

Sent: Wednesday, September 18, 2013 06:27 PM

To: (b)(6) SECNAV, Front Office

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

(b)(6)

The Naval District Washington Team will be working with CNIC HQ and the tenant commands to develop the final itinerary. I have copied their COS, (b)(6) on this e-mail.

Please let me know when you need the final agenda.

Thanks

V/R  
(b)(6)

-----Original Message-----

From: (b)(6) SECNAV, Front Office  
Sent: Wednesday, September 18, 2013 5:28 PM  
To: (b)(6) CNIC HQ, N00  
Cc: (b)(6)  
Subject: SN Visit to Navy Yard

Sir,

Thanks for taking my call.

I understand you are very busy but I'm looking to schedule a visit out to the Navy Yard for (b)(6) tomorrow. It will be no more than 1 hour and the request is to try and engage as many employees/family members that would be on base. We briefly spoke about the civilian care center for those that are grief-stricken. I believe showing him this area as well as other buildings that may have been effected would make the visit meaningful. I fully understand the FBI has an ongoing investigation and building 196 is still closed. We will steer well clear of those areas.

The visit would take place, 1030-1130. I would like to have him back at the Pentagon for lunch.

I'm standing by for your feedback.

Very Respectfully,  
(b)(6)

(b)(6)  
Navy Aide to the Secretary of the Navy  
(o) 703-695-3131  
(bb)(b)(6)  
(b)(6)

(b)(6)

CIV RLISO, NDW

**From:** (b)(6) CIV SECNAV, USN  
**Sent:** Wednesday, September 18, 2013 20:10  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** Re: SN Visit to Navy Yard

0930 sounds great, CAPT.

Look forward to seeing you tomorrow.

(b)(6)

(b)(6)

Naval Criminal Investigative Service  
Personal Security Advisor  
Secretary of the Navy  
Office: 202-685-8657  
Pentagon: 703-697-5546  
NIPR: (b)(6)

----- Original Message -----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Wednesday, September 18, 2013 08:07 PM  
**To:** (b)(6)  
**Cc:** (b)(6)

(b)(6)

**Subject:** RE: SN Visit to Navy Yard

(b)(6)

I am meeting with my team in the Building 1 conference room, 2nd floor, at 0930 to pre-brief. The NSAW Chief of Police (b)(6) will be there. That's probably the best place to synch up. Can your agent be here at 0930?

V/r, (b)(6)

-----Original Message-----

**From:** (b)(6) CIV SECNAV, USN  
**Sent:** Wednesday, September 18, 2013 8:01 PM  
**To:** (b)(6)  
(b)(6)



Cc:(b)(6)

(b)(6)

Subject: Re: SN Visit to Navy Yard

CAPT,

I will have an NCIS advance agent on station prior to our arrival tomorrow. He will coordinate with your staff and will be in touch with our motorcade throughout the movement.

With whom would you like the advance agent to meet with when he arrives tomorrow morning?

Let me know if you need anything from us prior to arrival.

R/

(b)(6)

---

(b)(6)

Naval Criminal Investigative Service  
Personal Security Advisor  
Secretary of the Navy  
Office: 202-685-8657  
Pentagon: 703-697-5546  
NIPR:(b)(6)

----- Original Message -----

From: (b)(6) NDW HQ, N00  
Sent: Wednesday, September 18, 2013 07:55 PM  
To: (b)(6)  
Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

(b)(6).

A call when ~ 5 min out along with description of vehicle(s) would be perfect. Please call the NDW Front Office Pri: 202-433-2777, Sec: 202-433-3737.

We will have a follow-me car waiting inside the Latrobe Gate (8th & M Streets) that will lead SN straight to B201.

V/r, (b)(6)

-----Original Message-----

From: (b)(6) SECNAV, Front Office  
Sent: Wednesday, September 18, 2013 7:24 PM  
To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: Re: SN Visit to Navy Yard

Sir,

I appreciate the feedback. I would like to go with option 2. I believe SN will be very interested in hearing about the on-going efforts from the FBI.

Thank you!

Who do I need to call when he's 10 mins out?

V/R,

(b)(6)

----- Original Message -----

From: (b)(6)

NDW HQ, N00

Sent: Wednesday, September 18, 2013 07:03 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

All,

NDW has this for action/coordination.

Rough plan:

-(b)(6) & (b)(6) will meet & escort

#### OPTION 1

1030 - Arrive SW corner of B201 (NAVSEA)

1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions

1035-1050 - tour B201, meet affected personnel

1050-1110 - walk to B111 (3 min), tour EFAC

1110-1130 - walk to food court (3 min), go table-to-table

1130 - Depart

#### OPTION 2

1030 - Arrive SW corner of B201 (NAVSEA)

1030-1035 - meet Security Force members that were first on scene, get first-hand account of their actions

1035-1045 - tour B201, meet affected personnel

1045-1100 - walk to B111 (3 min), tour EFAC

1100-1110 - walk to FBI command post (3 min), quick brief on ongoing efforts

1110-1130 - walk to food court (1 min), go table-to-table

1130 - Depart

V/r, (b)(6)

NDW Chief of Staff

O - (202) 433-3737

BB - ((b)(6)

-----Original Message-----

From: (b)(6) CNIC HQ, N00

Sent: Wednesday, September 18, 2013 6:31 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

(b)(6)

COS (b)(6) will be able to point you in the right direction sir.

V/R

(b)(6)

-----Original Message-----

From: (b)(6) CIV SECNAV, USN

Sent: Wednesday, September 18, 2013 6:30 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

Subject: Re: SN Visit to Navy Yard

(b)(6)

I am with NCIS and the detail leader for the Secretary. I will have an advance agent at CNIC approximately an hour prior to our arrival. With whom should he coordinate for the visit?

Thanks,

(b)(6)

---

(b)(6)

Naval Criminal Investigative Service

Personal Security Advisor

Secretary of the Navy

Office: 202-685-8657

Pentagon: 703-697-5546

NIPR: (b)(6)

----- Original Message -----

From: (b)(6) CNIC HQ, N00

Sent: Wednesday, September 18, 2013 06:27 PM

To: (b)(6) SECNAV, Front Office

Cc: (b)(6)

(b)(6)

Subject: RE: SN Visit to Navy Yard

(b)(6)

The Naval District Washington Team will be working with CNIC HQ and the tenant commands to develop the final itinerary. I have copied their COS, (b)(6) on this e-mail.

Please let me know when you need the final agenda.

Thanks

V/R

(b)(6)

-----Original Message-----

From: (b)(6) SECNAV, Front Office

Sent: Wednesday, September 18, 2013 5:28 PM

To: (b)(6) CNIC HQ, N00

Cc: (b)(6)

Subject: SN Visit to Navy Yard

Sir,

Thanks for taking my call.

I understand you are very busy but I'm looking to schedule a visit out to the Navy Yard for (b)(6) tomorrow. It will be no more than 1 hour and the request is to try and engage as many employees/family members that would be on base. We briefly spoke about the civilian care center for those that are grief-stricken. I believe showing him this area as well as other buildings that may have been effected would make the visit meaningful. I fully understand the FBI has an ongoing investigation and building 196 is still closed. We will steer well clear of those areas.

The visit would take place, 1030-1130. I would like to have him back at the Pentagon for lunch.

I'm standing by for your feedback.

Very Respectfully,

(b)(6)

(b)(6)

Navy Aide to the Secretary of the Navy

(o) 703-695-3131

(bb)(b)(6)

(b)(6)

(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) . NDW HQ, N00  
**Sent:** Friday, September 27, 2013 19:58  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** Re: Suspicious Person, JBAB Main Gate: RESOLVED

Thanks (b)(6)

----- Original Message -----

**From:** (b)(6) MIL USAF AFDW AFELM/CC & JBAB/CV [mailto:(b)(6)]  
**Sent:** Friday, September 27, 2013 07:31 PM  
**To:** (b)(6)  
**Cc:** (b)(6)

(b)(6)

Subject: Suspicious Person, JBAB Main Gate: RESOLVED

(b)(6)

A little over an hour ago our LE desk received a call from a civilian on base reporting having witnessed a black male in civilian clothes near DIA and the Main Gate perhaps carrying a long rifle. The local MPD received a similar call apparently from the same source. The installation temporarily secured outbound traffic at the main gate and increased checks of inbound vehicles. These actions created some disruption and a significant increase in call volume to the LE desk.

Our security personnel, investigator, and MPD officers have interviewed the witness and we contacted the AF honor guard to see if they had personnel in the area with training weapons. Ultimately, DIA completed a review of their security cameras and determined an employee matching the description (black male, Cowboys jersey, jeans, etc.) departed the DIA facility at the same time with a large umbrella that was mistaken as a weapon.

Vigilance is good!

v/r

(b)(6)

(b)(6)

Colonel, USAF

Vice Commander, Joint Base Anacostia-Bolling & Commander, Air Force Element (JBAB) DSN 754-1109 Comm (202) 404-1109 Blackberry (b)(6)

(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) CIV NDW WNYD, N00P  
**Sent:** Friday, September 27, 2013 8:36  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** (b)(6)

(b)(6) the first-person first responder story is still a good one without going into allegations. D.C. is honoring some of their first responders today, but so far there has been little mention of the NDW response in the media.

v/r

(b)(6)

Director, Public Affairs  
Naval District Washington  
DSN: 288-2678  
Comm: (202)433-2678  
Fax: (202)433-3745  
Mobile: (b)(6)  
(b)(6)

"Like Us" on Facebook and follow us on Twitter to get up-to-date information on NDW!

<http://www.facebook.com/NavDistWash>

<http://twitter.com/NavalDistWash>

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:44 PM  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

Admiral,

Unfortunately, the answer is yes, based on CHINFO's guidance, especially since their sense is that the issue is no longer on the media radar. They felt it was best not to go into a tit-for-tat exchange and bring the issues back to life.

If asked, our response is:

"We are aware of the security clearance and base security concerns and they will be looked into as part of the review ordered by Secretary of the Navy-directed security review of our bases."

Vr,

(b)(6)

(b)(6) USN  
Director of Public Affairs

Commander, Navy Installations Command

W: 202.685.0867

C: (b)(6)

<http://www.cnic.navy.mil>

<http://facebook.com/navyinstallations>

<http://twitter.com/cnichq>

---

"Fleet, Fighter, Family"

-----Original Message-----

From: (b)(6) NDW HQ, N00

Sent: Thursday, September 26, 2013 18:38

To: (b)(6) CNIC HQ, N00P

Cc: (b)(6)

Subject: RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

From: (b)(6) CNIC HQ, N00P

Sent: Thursday, September 26, 2013 6:22 PM

To: (b)(6) CNIC HQ, N00

Cc: (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,

Attached is the PA Cell quad chart for today.

Vr,

(b)(6)

(b)(6) USN

Director of Public Affairs

Commander, Navy Installations Command

W: 202.685.0867

C: (b)(6)

<http://www.cnic.navy.mil>

<http://facebook.com/navyinstallations>

<http://twitter.com/cnichq>

---

"Fleet, Fighter, Family"



(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:53  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6) CIV NDW WNYD, N01  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** (b)(6)

(b)(6)

Figuratively speaking, you asked about an apple and he answered about an orange. But I think the answer is the same in terms of PA posture for both the security and radio issues.

In any case, I believe once the TF gets stood up the decision of whether to address it or not will likely be revisited.

V/r, CoS

(b)(6) ; USN  
COS/Deputy Commandant  
Naval District Washington  
O - (202) 433-3737  
M - (b)(6)

-----Original Message-----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:45  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
(b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

Works for me, thanks

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:44 PM  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
(b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

Admiral,

Unfortunately, the answer is yes, based on CHINFO's guidance, especially since their sense is that the issue is no longer on the media radar. They felt it was best not to go into a tit-for-tat exchange and bring the issues back to life.

If asked, our response is:

"We are aware of the security clearance and base security concerns and they will be looked into as part of the review ordered by Secretary of the Navy-directed security review of our bases."

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>  
---

"Fleet, Fighter, Family"

-----Original Message-----

From: (b)(6) NDW HQ, N00  
Sent: Thursday, September 26, 2013 18:38  
To: (b)(6) CNIC HQ, N00P  
Cc: (b)(6)  
Subject: RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

From: (b)(6) CNIC HQ, N00P  
Sent: Thursday, September 26, 2013 6:22 PM  
To: (b)(6) CNIC HQ, N00  
Cc: (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command

W: 202.685.0867

C: (b)(6)

<http://www.cnmc.navy.mil>

<http://facebook.com/navyinstallations>

<http://twitter.com/cnmc>

---

"Fleet, Fighter, Family"

(b)(6)

**CIV RLISO, NDW**

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:48  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6) CIV NDW WNYD, N01  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Attachments:** Regarding events at WNY on 16 Sep.docx  
**Signed By:** (b)(6)

Admiral,

NDW staff is confirming answers, but I believe the attached is pretty close to being confirmed as 100% accurate. Not saying I would release it as is, but it provides something to work off of.

V/r, CoS

(b)(6) USN  
COS/Deputy Commandant  
Naval District Washington  
O - (202) 433-3737  
M - (b)(6)

-----Original Message-----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:38  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:22 PM  
**To:** (b)(6) CNIC HQ, N00  
**Cc:** (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

Regarding events at the Washington Navy Yard (WNY) on 16 September:

- FACT: At no time during the response did any member of the Naval District Washington (NDW) Fire Department (the union he represents) enter Building 197.

- FACT: At no time during the response did the radio system used by NDW Fire Fighters fail or hinder the response in any way. To blatantly state this was the case, and even worse, to suggest the radio system in any way delayed the emergency response and contributed to loss of life is reckless and blind speculation that unnecessarily adds to the pain of those that lost friends and loved ones in this tragedy.

- FACT: At no time was a "runner" used nor did anyone have to go outside of a building to communicate. An aide to the battalion chief was assigned to handle communications due to the overwhelming overall response. At times it was necessary to move to an area of better reception within Building 183 where the battalion chief set up his incident command post. This post was not co-located with the Unified Command Post where the On-Scene Commander was directing all of the law enforcement and most of the Emergency Medical response effort.

- FACT: Buildings made of steel and concrete block radio waves. This is not a failure of the radios or the radio system any more than losing the local radio station in your car when you enter a tunnel is a failure of your car radio or the local radio station.

(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:45  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** (b)(6)

Works for me, thanks

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:44 PM  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

Admiral,

Unfortunately, the answer is yes, based on CHINFO's guidance, especially since their sense is that the issue is no longer on the media radar. They felt it was best not to go into a tit-for-tat exchange and bring the issues back to life.

If asked, our response is:

"We are aware of the security clearance and base security concerns and they will be looked into as part of the review ordered by Secretary of the Navy-directed security review of our bases."

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

-----Original Message-----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:38  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/ mkr

-----Original Message-----

From: (b)(6) CNIC HQ, N00P  
Sent: Thursday, September 26, 2013 6:22 PM  
To: (b)(6) CNIC HQ, N00  
Cc: (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---

"Fleet, Fighter, Family"



(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 18:44  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** (b)(6)

Admiral,

Unfortunately, the answer is yes, based on CHINFO's guidance, especially since their sense is that the issue is no longer on the media radar. They felt it was best not to go into a tit-for-tat exchange and bring the issues back to life.

If asked, our response is:

"We are aware of the security clearance and base security concerns and they will be looked into as part of the review ordered by Secretary of the Navy-directed security review of our bases."

Vr,

(b)(6).

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

-----Original Message-----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:38  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:22 PM  
**To:** (b)(6) CNIC HQ, N00

Cc: (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

(b)(6)

CIV RLISO, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Thursday, September 26, 2013 18:38  
**To:** (b)(6) CNIC HQ, N00P  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** (b)(6)

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 6:22 PM  
**To:** (b)(6) VADM CNIC HQ, N00  
**Cc:** (b)(6)

(b)(6)

**Subject:** TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

(b)(6)

**CIV RLSO, NDW**

---

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Friday, September 27, 2013 8:37  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP  
**Signed By:** ed.buclatin@navy.mil

(b)(6) (b)(6) Working with (b)(6) to get the green light from his team.

Wr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

-----Original Message-----

**From:** (b)(6) CIV NDW WNYD, N00P  
**Sent:** Friday, September 27, 2013 8:36  
**To:** (b)(6)  
**Cc:** (b)(6)  
(b)(6)  
**Subject:** RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6) the first-person first responder story is still a good one without going into allegations. D.C. is honoring some of their first responders today, but so far there has been little mention of the NDW response in the media.

v/r

(b)(6)  
Director, Public Affairs  
Naval District Washington  
DSN: 288-2678  
Comm: (202)433-2678  
Fax: (202)433-3745  
Mobile: (b)(6)

(b)(6)

"Like Us" on Facebook and follow us on Twitter to get up-to-date information on NDW!  
<http://www.facebook.com/NavDistWash>

<http://twitter.com/NavalDistWash>

-----Original Message-----

From: (b)(6) CNIC HQ, N00P  
Sent: Thursday, September 26, 2013 6:44 PM  
To: (b)(6) NDW HQ, N00  
Cc: (b)(6)  
(b)(6)  
Subject: RE: TF Family Support PA Cell Quad Chart for 26 SEP

Admiral,  
Unfortunately, the answer is yes, based on CHINFO's guidance, especially since their sense is that the issue is no longer on the media radar. They felt it was best not to go into a tit-for-tat exchange and bring the issues back to life.

If asked, our response is:

"We are aware of the security clearance and base security concerns and they will be looked into as part of the review ordered by Secretary of the Navy-directed security review of our bases."

Vr,

(b)(6)

(b)(6), CAPT USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---

"Fleet, Fighter, Family"

-----Original Message-----

From: (b)(6) NDW HQ, N00  
Sent: Thursday, September 26, 2013 18:38  
To: (b)(6) CNIC HQ, N00P  
Cc: (b)(6)  
Subject: RE: TF Family Support PA Cell Quad Chart for 26 SEP

(b)(6)

Are we being intentionally passive on the Firefighter union and the "radio's don't work" story he's trying to sell? Not that I disagree, just asking if that's the strategy or it just isn't on the radar?

r/(b)(6)

-----Original Message-----

From: (b)(6) CNIC HQ, N00P  
Sent: Thursday, September 26, 2013 6:22 PM  
To: (b)(6) CNIC HQ, N00

Cc: (b)(6)

(b)(6)

Subject: TF Family Support PA Cell Quad Chart for 26 SEP

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---

"Fleet, Fighter, Family"

(b)(6)

CIV RLSD, NDW

**From:** (b)(6) JB Anacostia/Bolling HQ, JB00  
**Sent:** Tuesday, September 17, 2013 8:25  
**To:** (b)(6)  
**Cc:**

(b)(6)

**Subject:** RE: Tomorrow  
**Signed By:** (b)(6)

At this time, I think we are OK. I will be visiting the EFAC later this morning to ensure set up is OK. Our plan for access will include briefing our security guards and escorting people from the gates to the center. We may need some personnel assistance for escorts. We are very unsure of the volume of people we will receive. Additionally, we probably need some guidance on the scope of our responsibility and finally, we need to know if the FBI team is setting up their grief counseling center for the families of the victims here or at Crystal City...

I am back up on NMCI, by the way.

(b)(6)

-----Original Message-----

**From:** (b)(6) CIV NDW, N9  
**Sent:** Tuesday, September 17, 2013 7:44  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)

(b)(6)

**Subject:** RE: Tomorrow

CoS,

EFAC is at Bldg 72 JBAB. JBAB is aware of the SPRINT Team. As well, clinician from NAS PAX will come this am.

(b)(6) Please let me know how we can support regarding base access for families.

V/R,

(b)(6)

-----Original Message-----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Tuesday, September 17, 2013 7:27

To: (b)(6) CIV NDW, N9

Cc: (b)(6)

(b)(6)

Subject: RE: Tomorrow

Last night at the 2200 telcon with VCNO it was abundantly clear they want an EFAC at JBAB. The BUMED SPRINT Team will need to set up there. Not sure what other requirements will unfold today. We need to support JBAB in developing an access plan for affected personnel so they can get on and off the base without a hassle.

W/r, CoS

(b)(6), USN  
COS/Deputy Commandant  
Naval District Washington  
O - (202) 433-3737  
M - (b)(6)

-----Original Message-----

From: (b)(6) CIV NDW, N9  
Sent: Monday, September 16, 2013 23:05  
To: (b)(6) NDW HQ, N00  
Cc: (b)(6)

(b)(6)

Subject: FW: Tomorrow

CoS,

FYI, we will keep the EFAC at JBAB. CO likes the idea of offsite EFAC due ease of access for family members etc but JBAB is set in bldg 72, support is on the way via Walter Reed, the SPRINT team as well as some counselors from NAS PAX. Robert is talking with the FBI now and JBAB will support to set up together.

V/R,

(b)(6)

-----Original Message-----

From: (b)(6) CIV NDW ANND, N91  
Sent: Monday, September 16, 2013 22:45  
To: (b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: Tomorrow

We have 5 Bethesda Social Workers spending the night at the EFAC manning phones and prepared to respond to any requests for support. They will be there till 5 a.m.

(b)(6) and (b)(6) will be there at 0500. A new batch of clinicians will arrive at 0800.



Have requested support from WRNMMC and they are sending 6 staff. PAX River will be sending 3 Social Workers. Have requested one from South Potomac, but have not heard back.

FBI asked to establish a Joint FAC in Crystal City. We have asked to remain at JBAB.

We need to run this past the CoS for final approval before going back to the FBI.

As you know, FBI and DC Metro police have the lead for casualty notification. FBI has mentioned Victims of Crime funding availability for mass casualties and had intended to use that for an off-site FAC.

I would say that we are open for business now and we'll run it until we run out of customers tomorrow. We are looking to schedule another night time shift for individuals in need of support 24/7 unless we determine otherwise.

V/r  
(b)(6)

-----Original Message-----

From: (b)(6) CIV CNIC HQ, N912  
Sent: Monday, September 16, 2013 10:31 PM  
To: (b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: Tomorrow

Hi,

Trying to find out the logistics for tomorrow so that I can pass it up the chain. Can you please let me know who and what is going to be provided at the EFAC tomorrow? I will also need to know the hours.

I need as much information as possible no later than 0700.

If for any reason you need to reach me, my personal cell phone is (b)(6). My home phone is (b)(6) (no voice mail on home phone).

v/r,

(b)(6)  
Commander, Navy Installations Command  
N912 Navy Family Emergency Response Program Analyst  
Work: 202-433-4621  
DSN: 288-4621

(b)(6)

CIV RLSD, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 15:25  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** RE: Urgent Media Queries for CHINFO.docx  
**Attachments:** Urgent Media Queries for CHINFO\_V1.docx  
**Signed By:** (b)(6)

Senator, Tank,

My recommended changes highlighted in yellow - includes a few additions and some typo fixes.

V/r, (b)(6)

-----Original Message-----

**From:** (b)(6) CNIC HQ, N3  
**Sent:** Sunday, September 22, 2013 2:37 PM  
**To:** (b)(6) CNIC HQ, N00  
**Cc:** (b)(6)  
**Subject:** Urgent Media Queries for CHINFO.docx  
**Importance:** High

Admiral,

Rough draft of TP's for urgent CHINFO requirement as COS discussed

Urgent media queries for CHINFO

First Draft - 1430 22 Sep 2013

#### THE RADIOS DIDN'T WORK

The Enterprise Land mobile Radio System Worked as advertised with no discrepancies

Naval District Washington has achieved recordings of the entire incident that clearly indicate discrepancy free operation.

There are a few areas inside BLDG 197 that were, by design, blocked from transmitting and receiving radio frequencies, but these were designed as classified material handling areas and comprise an insignificantly small part of the whole building.

#### 2. Too few guards on duty.

As matter of security policy the Navy does not discuss in the public forum the exact numbers or locations of armed security posts on our installations. In a very general sense, Navy installations are staffed with security personnel based on the size and the primary function of the installation and tenant commands.

On the morning of 16 Sep 2013, Washington Navy Yard was staffed with a sufficient number of personnel to man all required armed posts. In addition to the installation's security force, NAVSEA

had two armed contract guards on duty inside building 197 on the morning of 16 Sep 2013.

3. The Gate was locked.

On the morning of 16 Sep 2013, Washington Navy Yard had all planned entry control points open and staffed. When the first responder arrived at building 197 and ascertained that an active shooter incident was taking place, he took a number of steps delineated in the validated pre-planned response that resulted in the setting of Force Protection Condition DELTA - a total installation lock-down that includes closing all gates. From that point forward, an armed guard who remained stationed at his/her post allowed unimpeded access to only first responders.

4. That we sent a tactical team home before they even got on scene.

The first man on the scene arrived in under two minutes. Thirty mutual aid responders were on scene in less than ten minutes. The law enforcement community can be justifiably proud of their overwhelming support when at the height of the crisis, over 1600 law enforcement personnel were contributing to the response. It is possible that a tactical team was turned away by the interagency unified command post based on the overwhelming number of assets already on site. Such a decision would have been made by the interagency On-Scene Commander, not by the Navy.

(b)(6)

CIV RLSD, NDW

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Wednesday, September 25, 2013 20:08  
**To:** (b)(6) CIV NDW HQ, N3AT  
**Cc:**

(b)(6)

**Subject:** Re: USFF Force Protection Baseline Review Update

Rob- thank you W/r, CoS

----- Original Message -----

**From:** (b)(6) CIV NDW HQ, N3AT  
**Sent:** Wednesday, September 25, 2013 04:56 PM  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** FW: USFF Force Protection Baseline Review Update

CoS,

The FP Baseline Review Flag Summit has been pushed to the right. Date TBD.

V/r, (b)(6)

-----Original Message-----

**From:** (b)(6) USFF, N042/FP  
**Sent:** Wednesday, September 25, 2013 16:45  
**To:** (b)(6)

(b)(6)

(b)(6)

Cc: (b)(6)

(b)(6)

Subject: USFF Force Protection Baseline Review Update

99 -

You should be seeing a message hit the streets in the next day or two postponing the USFF FP Baseline Review Flag SVTC until further notice. Due to the recent Washington Navy Yard incident, and as most of you probably know, the SECNAV directed a review of Navy installation physical security worldwide. We are in the process of doing that with assistance from many of your commands.

Not sure how long the postponement will be, but it should be at least 30-45 days to allow the full review to occur, which is tentatively due for completion by 31 OCT. Other tasking may follow this, however, which could push postponement even further out.

v/r,

(b)(6)

USFF N042 AT Operations

(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Sunday, September 22, 2013 19:08  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** Re: (b)(6) -Approved RTQs

(b)(6), I would like to run each of these personally by (b)(6) and (b)(6).

----- Original Message -----

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 06:18 PM  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** (b)(6) -Approved RTQs

(b)(6)

The RTQs below were approved by (b)(6) then forwarded to CHINFO by (b)(6). (b)(6) came back with the following comments:

-----  
Yes, would like you to correct the record with those who have reported it wrong.

But I do not think merely saying there was "sufficient" guards on duty rebuts it. You need to give numbers and, if true, state how and why that was the right number.

The locked gate is a good answer and makes sense.

On the radio's, that's a pretty strong pushback. Be sure your facts are straight.

-----  
RTQ's Provided by CNIC  
Second Draft - 1530 22 Sep 2013

1. Assertion: The radios didn't work.

Response:

Archived recordings indicate that the radios used by Naval District Washington (NDW) security personnel worked as designed throughout the event at the Washington Navy Yard.

There are a few areas inside BLDG 197 that, by design, block the transmission and reception of radio frequencies. These areas comprise only a small portion of the building.

2. Assertion: There were too few guards on duty.

Response:

On the morning of 16 September 2013, the required number of armed security forces were on duty at the WNY. In addition to the installation's security forces, NAVSEA had two armed contract guards on duty inside BLDG 197.

The Navy generally doesn't discuss specific installation security manning levels. However, on a given installation, required security force manning levels are affected by several factors (e.g., number of open base access points, the prescribed force protection condition). CNIC conducted a detailed review of armed security force personnel at WNY on 16 September 2013 in light of these requirements and concluded that all security manning requirements were met.

3. Assertion: The Gate was locked.

Response:

On the morning of 16 September 2013, Washington Navy Yard had all planned entry control points open and staffed. When the first responder arrived at BLDG 197 and ascertained that an active shooter incident was taking place, he took a number of steps delineated in the Navy's pre-planned response. These resulted in the setting of Force Protection Condition DELTA - which includes a total installation lock-down and the closing of all gates. After this action, an armed guard remained stationed at each base access point to allow unimpeded access to first responders.

4. Assertion: The Navy sent a tactical team home before they even got on scene.

Response:

The Navy is not aware of any tactical team being sent away before arriving at the WNY.

Available information indicates that the first WNY armed security force member arrived on the scene in under two minutes. Thirty armed mutual aid responders (which include other federal and local assets) were on scene in less than ten minutes. At peak response, over 1,600 law enforcement personnel were on scene.

It is possible that a tactical team was turned away by the interagency unified command post based on the overwhelming number of assets already on site. Such a decision would have been made by the interagency On-Scene Commander, not by the Navy.

-----  
I have a question in to CNIC CoS regarding release of specific numbers.

V/r, CoS



(b)(6)

CIV RLISO, NDW

---

**From:**

(b)(6)

OPNAV, DNS

**Sent:**

Wednesday, September 25, 2013 19:32

**To:**

(b)(6)

**Cc:**

(b)(6)

**Subject:**

Read Ahead for Tomorrow Afternoon's Post-WNY Incident Meeting

**Attachments:**

Navy Coord Meeting 26SEP.pptx; FT Hood Lessons Learned.pdf

All,

Attached are the read ahead slides for tomorrow afternoon's meeting. In preparing for the meeting, please keep in mind that these slides are purely a strawman to help guide/generate conversation - not a finished product for "THE way ahead."

The overall intent of this meeting is to rapidly come to closure on what a TF like structure might look like that will align the many Navy efforts in the wake of the WNY incident, and to mitigate the risk of these actions becoming bifurcated. Ultimately, the CNO and VCNO's expectations are for us to provide a proposed construct, C2, scope, authority and guidance for an effort modeled after the Army Fort Hood shooting lessons learned.

This is already a fast moving train. Consider it safe to say VCNO/CNO are expecting a proposal by Friday to shape ongoing discussions they are having with the SECNAV staff and others.

A lot of chatter regarding the name of this group - believe that issue will be resolved tomorrow afternoon, please do not waste energy churning over "Navy Strong."

(Also attached, in case you did not receive earlier, is an electronic copy of the US Army Fort Hood Lessons Learned slides.)

V/R,

Notso

(b)(6)

Director, Navy Staff

Comm: (703) 692-9026

Cell: (b)(6)

SIPR: (b)(6)



---

# ***Navy Unity of Effort Coordination Meeting***

**26 SEP 13**



## ***Focus of Effort***

---

- Return to normalcy for all affected and their parent organizations
- Meeting the needs of victims, family, witnesses and all others affected
- Alignment of the Navy's message and efforts



# ***Task Force Command Relationships***

---

- DNS: Facilitator
- Supported Commander: NAVSEA?
- Principal Stakeholders
  - NAVFAC
  - CNIC
  - Naval District Washington
  - OJAG
  - BUMED
  - CHINFO
  - N46
- Others
  - OGC
  - M&RA
  - EI&E
  - N1
  - N4
  - OLA
  - NCIS



# *Main Lines of Operation*

---

- **Physical and Behavioral Health Care**

- Military v. Civilian considerations
- Record Keeping
- Assignments
- Privacy concerns
- Cost concern/maintenance
- Legal Impact

- **Unity of Message**

- Navy Alignment on narrative
- Congress
- Local Community
- Press
- Victims, Families, Witnesses



# ***Main Lines of Operation (cont.)***

---

- **Return to Normalcy / Commander's Action List**

- Headquarters Move / Relocation (Permanent / Temporary)
- Infrastructure
- Mission Execution Mitigation
- Administration
- Known Unknowns (leveraged lessons learned?)
- Unknown Unknowns



# ***Supporting Lines of Operation***

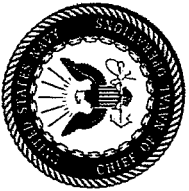
---

- **Data Collection / Dissemination / Leveraging**

- Registry of all individuals involved in the incident (Mil/Civ/Ctr)
- Lessons Learned
  - Leverage other incident (e.g., Fort Hood) Lessons Learned
  - Continue to compile and apply new Lessons Learned
- Recognition coordination
  - Documenting heroism

- **Gifts / Fundraising**

- Fairness and established procedures
- Use of civilian foundations



# ***External***

---

- **Directed Reviews**
  - OSD/SN: Base Security “Quicklook” (CFFC lead)
  - OSD/SN: Background/Security Clearance Checks Review
  - ANY OTHERS???





# ***Drumbeat / Updates***

---

- **Name of this Task Force?**
- **Future Meetings**
- **Deliverables**
- **Expectation Management vs. "Feeding the Beast"**



- 
- **Way Ahead**
  - **Alibis / Questions**



---

# *Way Ahead*



---

# **LESSONS LEARNED**

## **2009 Fort Hood Shooting**

(b)(6)

, (b)(6)

, (b)(6)

*September 2013*



## ***Physical and Behavioral Health Care***



- Establish authority to deliver physical and behavioral health care to all involved (Mil/Civ/Ctr)
- Registry of all individuals involved in incident (Mil/Civ/Ctr)
  - Document involvement /actions/observations
- Behavioral health assessment
  - Mandatory assessments
  - Aggressive follow on care
- Behavioral health campaign plan
  - Plan to deliver care and document input of event
  - Follow on care for personnel leaving the area
- Behavioral health care safety net
  - Coordination of all local authority



## ***Follow On Actions***



- Documenting heroism – registry essential in maintaining the facts
- Fund raising / Recognition coordination – fairness paramount, use of civilian foundations and established procedures
- After action presentations
  - One coherent narrative
  - Authorized presenters



## ***Recovery and Beyond*** ((b)(6))



- Congressional involvement and follow-on legislative actions
- Memorial funds – ensure legal oversight
- Let professional organizations take the lead
- Personal effects – investigation may cause lengthy process for return of items to NOK/survivors
- Long-term relationships with civil authorities
- Answering “how do we prevent this from happening again?”
  - Screening of military, civilian, and contractor personnel
  - Understanding threat indicators and warnings
  - Active shooter training
  - Local response exercises



## ***Command Outreach ((b)(6))***

---



- Unity of message; concise, straightforward, transparent
- Multiple agency involvement; local and state partners incorporated - full disclosure of information to the local leaders
- Ease of public access to the facts through multiple mediums/outlets
- Quick turn on delivering information to the public
- Correcting the record
- Deliberate management of high level/senior official involvement
- Re-establish confidence in workers and community
- Regular information exchanges



(b)(6)

CIV RLSO, NDW

---

**From:**  
**Sent:**  
**To:**

(b)(6)

CNO Protocol Officer

Sunday, September 22, 2013 0:37

(b)(6)

**Cc:**

(b)(6)

**Subject:**

Read-ahead 22 SEP Memorial

**Attachments:**

2013-09-22 Memorial Event Memo\_Distro.docx

**Signed By:**

(b)(6)

Good morning Admirals,

If you are receiving this email, I have you as planning to attend today's memorial service.

Attached is the read-ahead. If you have any questions or concerns please do not hesitate to call my BB (b)(6) tomorrow - I will be on site most of the day.

If you are part of NAVFAC or NAVSEA leadership and intend to sit in there designated senior leadership area - identify that when you check in with the seating ushers. The NAVFAC/NAVSEA senior leadership area will be different then the Navy Flag Officer Seating.

V/r,

(b)(6)

(b)(6)

Protocol Officer to the Chief of Naval Operations

(b)(6)

Office (703) 697-7638

BB (b)(6)

## Memorial Event Memo

**EVENT:** Memorial Service

**DATE:** Sunday, 22 September 2013

**TIME:** 1430-1830 (Gates will open at 1430, expect them to close at 1630)

**LOCATION:** Marine Barracks Washington, D.C, Main Gate (south west corner of barracks)

**ENTRANCE SPECIFICS:** Bring your Rsvp confirmation and a picture id. All guests will be screened; please leave umbrellas and large bags at home.

**PARKING:** Available at WNY garages next to building 101 and building 28, Latrobe Gate is open for pedestrian traffic to and from Marine Barracks, additional parking is available at Maritime Plaza

**HOST:** SECNAV and CNO

**POC:** (b)(6) BB (b)(6) / (b)(6), BB (b)(6)  
If you have any issues please call, (b)(6) will be positioned just after the security check to help direct you to your seats.

**AUDIENCE:** POTUS, FLOTUS, SECDEF, SECNAV, Senior Military, Victims Families, First Responders, NAVSEA and NAVFAC employees

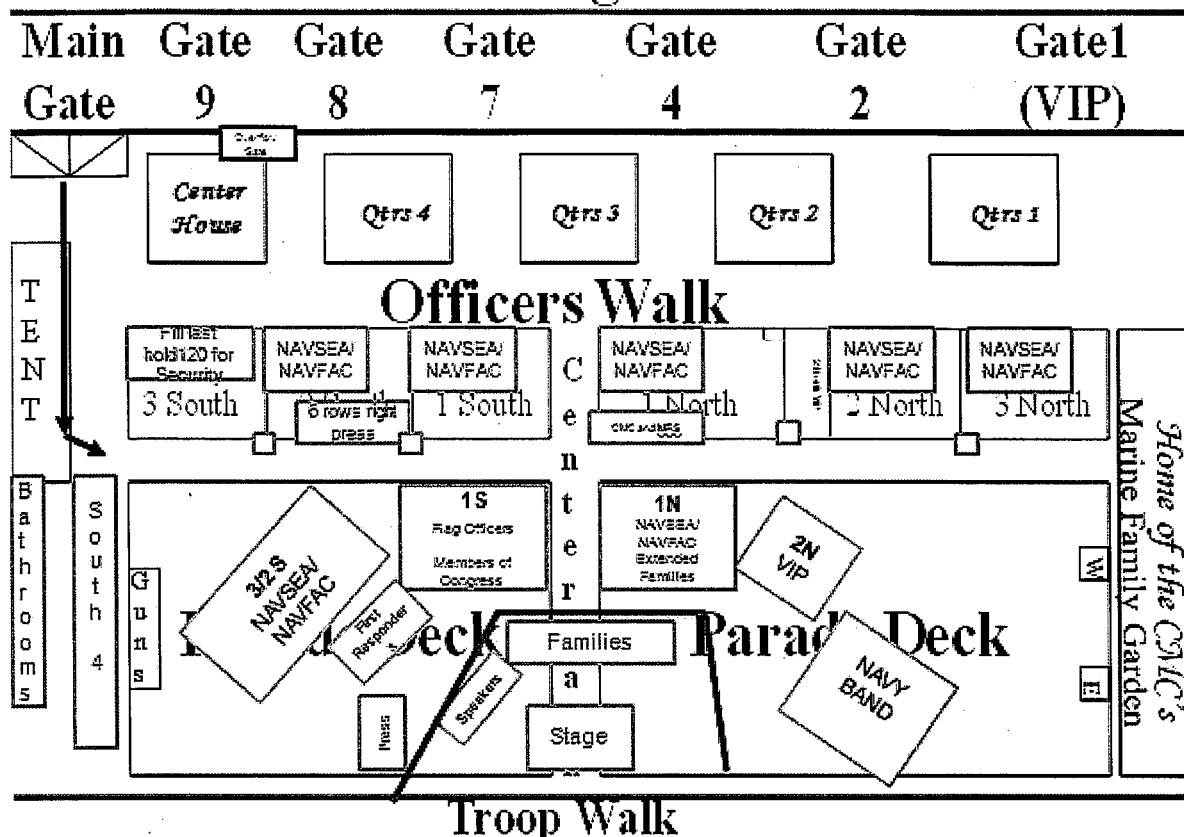
**ATTIRE:** SDB, no name tags / Business

**THEME:** Honoring our Fallen Colleagues

**SOE:** 1430 – Gates are open for guests arrival (main gate south corner of barracks)  
1630 – All guests are asked to be seated  
1650-1700 – Families and VIPs are seated  
1700 – Formal Program Begins  
Invocation  
Words of Reflection (3 min per speaker)  
(b)(6)  
The Honorable Vincent Gray  
\*BR\* CNO Remarks  
SECNAV  
SECDEF  
POTUS (~10 min of remarks)  
Anthem  
Readings  
(b)(6) – Hindu  
(b)(6) – Romans 8:34-35, 37-39  
Unison Prayer: Psalm 23  
Memorial Prayer  
The Names of Our Fallen Colleagues (guest are asked to stand and remain standing through the playing of taps)  
The Navy Hymn

Taps  
~1830 – Memorial Complete

**LAYOUT:**



**PHOTO:** Official photos will be captured by White House photographer.

**MEDIA:** Network television camera will pool live footage of ceremony. Invited still photographers and correspondents will also be present.

**Rainey, Zanelle D CIV RLSO, NDW**

---

**From:** (b)(6) NDW ANND, N93  
**Sent:** Monday, September 16, 2013 18:34  
**Cc:**

(b)(6)

**Subject:** RESIDENT ACCESS TO HOMES ON THE WASHINGTON NAVY YARD  
**Signed By:** (b)(6)

Dear Executive Residents,

We have received inquiries from some residents regarding access to their homes located on the Washington Navy Yard. Please be advised that NSA Washington's Emergency Operations Center has cleared all of the homes for re-entry, and is currently working with security to allow residents access to their homes. As soon as we receive their update, we will forward it on.

Very respectfully,

(b)(6)

Regional Navy Housing Program Manager

Naval District Washington

Office: (202) 433-3231

Cell: (b)(6)

(b)(6)

FOR OFFICIAL USE ONLY: This e-mail and any attachments may contain information that is privacy and business sensitive. Inappropriate or unauthorized disclosure of business and privacy sensitive information may result in civil and/or criminal penalties in as amended Privacy Act of 1974 and DoD 5400.11-R.

(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Thursday, September 19, 2013 12:03  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6) NDW HQ, N00  
**Subject:** Same self-serving buffoonery ... different Union

**Importance:** High

This message has been archived.

Union president's gripes about ELMRS radios is a long story....at your convenience. BTW, FIRE reported no problem with radios in Monday's incident. VR, (b)(6) -----Original Message-----

From: (b)(6) [mailto:(b)(6)]

Sent: Thursday, September 19, 2013 8:47 AM

To: (b)(6)

Cc: <NDWFOP.ExecutiveBoard@gmail.com>

Subject: Call For Resignation

All -

In an effort to not blin

(b)(6)

**CIV RLSD, NDW**

---

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Wednesday, September 25, 2013 8:21  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** Seeking to understand our Public Affairs strategy  
**Signed By:** (b)(6)

Good morning (b)(6) and (b)(6), I'm seeking to understand Navy's PA plan which, so far, seems very passive and reactive. (b)(6) and (b)(6) are taking a very proactive stance and are appearing everywhere. (b)(6) was interviewed on WTOP radio this morning where every commuter in DC can hear him. (b)(6) was again on TV talking about how we shortchanged Solid Curtain/Citadel Shield by holding our active shooter drill during regular working hours (the relevance of that escapes me). On Twitter this morning I see IAFF VP (b)(6) statement that "DoD gets an F for not providing necessary equipment to fire fighters and police". I see GR saying "NDW Navy officials have asked me to be quiet about the radios but I won't be silenced" (No idea where that came from). I even read a news article this morning that says that NDW hasn't even provided radios to our firefighters and that the ones we routinely use are actually borrowed from the Army (except on Monday, 9/16 when we approached DC Fire to borrow city radios). I see Navy position in none of these stories....

Here's two more provided below for your JIC:

[http://www.iaff.org/13News/092013\\_F121Radios.htm](http://www.iaff.org/13News/092013_F121Radios.htm)

<http://www.cbs6albany.com/news/features/top-story/stories/local-attorney-dc-officers-union-says-navy-yard-understaffed-11004.shtml>

Thanks, (b)(6)

P.S. Have you pulled a copy of CNIC's 2008 radio investigation yet? I'll see if we can push it to you. I believe that it found (b)(6) earlier allegations unsubstantiated and that (b)(6) stated same in a letter he sent to IAFF.

(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) MIL USAF AFDW AFELM/CC & JBAB/CV  
<(b)(6)>  
**Sent:** Friday, September 27, 2013 19:31  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** Suspicious Person, JBAB Main Gate: RESOLVED

(b)(6)

A little over an hour ago our LE desk received a call from a civilian on base reporting having witnessed a black male in civilian clothes near DIA and the Main Gate perhaps carrying a long rifle. The local MPD received a similar call apparently from the same source. The installation temporarily secured outbound traffic at the main gate and increased checks of inbound vehicles. These actions created some disruption and a significant increase in call volume to the LE desk.

Our security personnel, investigator, and MPD officers have interviewed the witness and we contacted the AF honor guard to see if they had personnel in the area with training weapons. Ultimately, DIA completed a review of their security cameras and determined an employee matching the description (black male, Cowboys jersey, jeans, etc.) departed the DIA facility at the same time with a large umbrella that was mistaken as a weapon.

Vigilance is good!

v/r

(b)(6)

(b)(6) USAF  
Vice Commander, Joint Base Anacostia-Bolling & Commander, Air Force Element (JBAB) DSN 754-1109 Comm (202) 404-1109 Blackberry (b)(6)



(b)(6)

CIV RLSD, NDW

---

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Thursday, September 26, 2013 18:22  
**To:** (b)(6) CNIC HQ, N00  
**Cc:**

(b)(6)

**Subject:** TF Family Support PA Cell Quad Chart for 26 SEP  
**Attachments:** 130926 Navy Yard PA Cell Briefing to N00.pptx  
**Signed By:** (b)(6)

COS,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"



# ***EFSTF PA Cell Update (26 Sep)***

## **Last 24 Hours**

- AP /AP-TV EFAC coverage with N00, N9, SMEs
- FOX 5-TV coverage of comfort dogs
- Draft RIF Hold briefing card with OGC
- Draft N00 NavyLive Blog

## **Media Reports**

- Survivor criticisms about FBI - released video and photos
- WJLA-TV (ABC, DC) "Bldg 197 will likely not reopen, officials say"

## **Next 24-72 Hours**

- **27 SEP 1230-1400:** WNY EFAC media availability
  - NBC News, WJLA-TV (ABC)/ News Ch. 8, FOX 5, NBC 4
  - WTOP-Radio
  - WA Post, Navy Times
  - Interviews: N00, N9, SMEs
  - CHINFO providing 2xPAOs to assist

## **Issues/Concerns**

- Tell NDW first responders story

(b)(6)

CIV RLISO, NDW

---

**From:** (b)(6) CNIC HQ, N00P  
**Sent:** Friday, September 27, 2013 18:02  
**To:** (b)(6) CNIC HQ, N00  
**Cc:**

(b)(6)

**Subject:** TF Family Support PA Cell Quad Chart for 27 SEP  
**Attachments:** 130927 Navy Yard PA Cell Briefing to N00.pptx  
**Signed By:** (b)(6)

Admiral,  
Attached is the PA Cell quad chart for today.

Vr,  
(b)(6)

(b)(6) USN  
Director of Public Affairs  
Commander, Navy Installations Command  
W: 202.685.0867  
C: (b)(6)  
<http://www.cnic.navy.mil>  
<http://facebook.com/navyinstallations>  
<http://twitter.com/cnichq>

---  
"Fleet, Fighter, Family"

**CNIC**

★ FLEET ★ FIGHTER ★ FAMILY



## ***EFSTF PA Cell Update (27 Sep)***

### **Last 24 Hours**

- WNY EFAC media availability
  - TV: NBC News, WJLA (ABC)/ News Ch. 8, FOX 5, NBC 4, WUSA (CBS)
  - Radio: WTOP
  - Print: WA Post, Navy Times
- Draft Briefing Card: NAVSEA Building Recovery Project contract

### **Media Reports**

- (b)(6) to discuss the services that are being provided to employees and family members at the WNY

### **Next 24-72 Hours**

- Coordinate with CHINFO on NAVSEA Building Recovery Project contract announcement

### **Issues/Concerns**

- Engaging CHINFO on telling NDW first responders story

(b)(6)

CIV RLSO, NDW

---

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Thursday, September 26, 2013 14:45  
**To:** (b)(6) NDW HQ, N00  
**Subject:** TRAVEL requests  
**Attachments:** TRAVEL MORATORIUM 9-24-2013.xlsx  
**Signed By:** (b)(6)

Admiral, all of this appears to be "OK". That said, I do marvel at the amount of travel that Thurmont engages in to recruit their military workforce. VR, (b)(6)

-----Original Message-----

**From:** (b)(6) CIV NDW HQ, N00L  
**Sent:** Wednesday, September 25, 2013 7:33  
**To:** (b)(6)  
**Cc:** (b)(6)  
**(b)(6)**  
**Subject:** RE: TRAVEL MORATORIUM 9-24-2013.xlsx

(b)(5)

V/r

(b)(6)

Counsel  
NDW  
202-433-4495

-----Original Message-----

**From:** (b)(6) CIV NDW WNYD, N82  
**Sent:** Wednesday, September 25, 2013 6:46  
**To:** (b)(6) CIV NDW WNYD, N01  
**Cc:** (b)(6)  
**(b)(6)**  
**Subject:** TRAVEL MORATORIUM 9-24-2013.xlsx

(b)(6)

This is the latest moratorium. A couple for Thurmont and WHMO have already traveled. I was aware of their departure and pre-approved them based off guidance.

r/

(b)(6)

**Notes:**

**Notes:**

1. This figure is total travel funding for FY2013 based on 70% execution of 2010 levels as referenced to CNIC FY2013 Execution Business Rules.

2. Funding Available verification is required to ensure travel requirement was annotated on FY2013 phasing plan submission.

3. All travel requirements will be approved by the Region N-Code, Region Legal and Installation PD prior to entering travel authorization into DTS for approval.

**OFFICE OF GENERAL COUNSEL APPROVAL CODING:**

**1) Green= APPROVED**

2) Yellow=Allowable with Conditions

3) Red=Serious Concern, need SECNAV/UNSECNAV approval (under rules as they are today)

4) Blue = Insufficient Information



(b)(6)

**CIV RLISO, NDW**

---

**From:** (b)(6) NDW HQ, N00  
**Sent:** Sunday, September 22, 2013 18:18  
**To:** (b)(6) NDW HQ, N00  
**Cc:** (b)(6)  
**Subject:** (b)(6) Approved RTQs  
**Signed By:** (b)(6)

(b)(6)

The RTQs below were approved by (b)(6) then forwarded to CHINFO by (b)(6). (b)(6) came back with the following comments:

-----

Yes, would like you to correct the record with those who have reported it wrong.

But I do not think merely saying there was "sufficient" guards on duty rebuts it. You need to give numbers and, if true, state how and why that was the right number.

The locked gate is a good answer and makes sense.

On the radio's, that's a pretty strong pushback. Be sure your facts are straight.

-----

RTQ's Provided by CNIC  
Second Draft - 1530 22 Sep 2013

1. Assertion: The radios didn't work.

Response:

Archived recordings indicate that the radios used by Naval District Washington (NDW) security personnel worked as designed throughout the event at the Washington Navy Yard.

There are a few areas inside BLDG 197 that, by design, block the transmission and reception of radio frequencies. These areas comprise only a small portion of the building.

2. Assertion: There were too few guards on duty.

Response:

On the morning of 16 September 2013, the required number of armed security forces were on duty at the WNY. In addition to the installation's security forces, NAVSEA had two armed contract guards on duty inside BLDG 197.



The Navy generally doesn't discuss specific installation security manning levels. However, on a given installation, required security force manning levels are affected by several factors (e.g., number of open base access points, the prescribed force protection condition). CNIC conducted a detailed review of armed security force personnel at WNY on 16 September 2013 in light of these requirements and concluded that all security manning requirements were met.

3. Assertion: The Gate was locked.

Response:

On the morning of 16 September 2013, Washington Navy Yard had all planned entry control points open and staffed. When the first responder arrived at BLDG 197 and ascertained that an active shooter incident was taking place, he took a number of steps delineated in the Navy's pre-planned response. These resulted in the setting of Force Protection Condition DELTA - which includes a total installation lock-down and the closing of all gates. After this action, an armed guard remained stationed at each base access point to allow unimpeded access to first responders.

4. Assertion: The Navy sent a tactical team home before they even got on scene.

Response:

The Navy is not aware of any tactical team being sent away before arriving at the WNY.

Available information indicates that the first WNY armed security force member arrived on the scene in under two minutes. Thirty armed mutual aid responders (which include other federal and local assets) were on scene in less than ten minutes. At peak response, over 1,600 law enforcement personnel were on scene.

It is possible that a tactical team was turned away by the interagency unified command post based on the overwhelming number of assets already on site. Such a decision would have been made by the interagency On-Scene Commander, not by the Navy.

-----  
I have a question in to CNIC CoS regarding release of specific numbers.

V/r, CoS

(b)(6)

CIV RLSD, NDW

---

**From:** (b)(6) CIV NSA Washington (WNYD), N93  
**Sent:** Friday, September 20, 2013 15:47  
**To:** (b)(6) CIV NSA Washington (WNYD), N93  
**Cc:**

(b)(6)

**Subject:** WNY RESIDENT GUEST SERVICE SUPPORT  
**Signed By:** (b)(6)

Dear Executive Residents,

The following message is forwarded on behalf of the Naval Support Activity Washington. Please contact the POC's referenced below directly, if you have any questions or concerns.

Very respectfully,

(b)(6)  
Regional Housing Management Specialist  
Cell: (b)(6)  
(b)(6)

\*\*\*\*\*

Dear Executive Residents,

The Washington Navy Yard continues to transition to normal operations for both Mission Tenants and Residents. During this heightened security posture, if residents guest experience any difficulty attempting to gain access to the Washington Navy Yard please call (primary) NSAW N31(b)(6) at (b)(6) or (secondary) NSAW Non Guard Services Supervisor (b)(6) at (b)(6)

Thank you for your understanding and support during this sensitive time.

(b)(6)  
Strategic Services Integrator (N5)

Naval Support Activity Washington  
1411 Parsons Ave SE  
Washington Navy DC 20374-5003

(BB) (b)(6)  
(Desk) 202-433-6465  
(b)(6)

How is NSAW doing? Please let us know by using our ICE survey.  
[https://ice.disa.mil/index.cfm?fa=site&site\\_id=809](https://ice.disa.mil/index.cfm?fa=site&site_id=809)

(b)(6)

CIV RLISO, NDW

**From:** (b)(6) OPNAV, DNS  
**Sent:** Wednesday, September 25, 2013 19:08  
**To:** (b)(6)  
**Cc:**

(b)(6)

**Subject:** WNY Victim Family Discontent - Informational  
**Signed By:** (b)(6)

CNO,

BLUF: The (b)(6) family is upset at the misspelling of their Father/Husband's middle name in the program for Sunday's memorial.

Background

- Full correct name: (b)(6)
- Incorrect spelling of the middle name as it appeared in the original program: (b)(6)
- Spelling of the name was pulled from Coroner's report, the most authoritative source we had at the time.
- Family's going in position was, "since the President was there you must have the address (for security reasons) of all the people there, we want you to send a corrected copy of the program to each of them."
- This is the same family that approached (b)(6) about the requirement to correct the media insinuation that Navy civilians are not as important as Sailors by stating, "no military were killed."
- The sense is the (b)(6) family is very angry at the Navy, focusing on our inability to protect (b)(6) hence this sense of poor performance on our part in general.

Action

- Briefed VCNO. He asked that you be informed.
- (b)(6) has drafted, and we are chopping through (b)(6) and the JAGs, an apology to the (b)(6) family.

Initial draft is pasted below.

- We have corrected the original program.
- We will provide printed copies to all the victims' families.
- Will provide as many printed copies, along with the apology, as (b)(6) thinks he might need to distribute within

NAVSEA.

- We will provide electronic corrected copies, along with the apology, to all those who received an electronic invitation. Theoretically this will cover everyone who was at the memorial on Sunday.

STATEMENT BY (b)(6), NAVY CHIEF OF INFORMATION

This past Sunday, we mourned the loss of 12 members of our Navy family in a memorial service in Washington, D.C. Regrettably, we included a wrong middle name for one of our fallen shipmates in the program that was distributed at the service.

The correct name is (b)(6)

The Navy's Chief of Chaplains has personally apologized to the (b)(6) family and expressed our deep regret for the mistake. We have corrected and reprinted the program. We will provide copies to each of the families and the participants in Sunday's memorial service, as well as all those who were invited.

We will learn from this mistake. And we will continue to support -- and grieve with -- all the victims, families and coworkers affected by the terrible attack on 16 September.

(b)(6) , (b)(6) feel free to add your thoughts...

Standing by for further guidance.

Very Respectfully,

Notso

(b)(6)

Director, Navy Staff

Comm: (703) 692-9026

Cell: (b)(6)

SIPR: (b)(6)

(b)(6)

CIV RLSD, NDW

---

**From:** (b)(6) CIV NDW WNYD, N01  
**Sent:** Friday, September 20, 2013 14:13  
**To:** (b)(6) NDW HQ, N00  
**Subject:** Working it...VR, (b)(6)

----- Original Message -----

**From:** (b)(6) NDW HQ, N3  
**Sent:** Friday, September 20, 2013 02:05 PM  
**To:** (b)(6)  
(b)(6)  
**Subject:** FW: Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com

ALCON

FYSA - CNIC is requesting a formal investigation and white paper generated to support a media release for clarification of record.

Thanks and Be Safe,

(b)(6)

Regional Fire Chief  
NDW Fire & Emergency Services  
4193 West Farnum Road, Building 878  
Indian Head, Maryland 20640  
301-744-4969 (Office)  
(b)(6) (Cell)

This message may contain information that is covered by the Privacy Act of 1974 and that should be viewed only by those with an official "need to know." If you are not the intended recipient, be aware that any disclosure, copying, distribution or use of the content of this information is prohibited. If you have received this communication in error, please notify me immediately by e-mail and delete the original message.

-----Original Message-----

**From:** (b)(6) CIV CNIC HQ, N3AT  
**Sent:** Friday, September 20, 2013 1:59 PM  
**To:** (b)(6)  
**Cc:** (b)(6)

(b)(6)

**Subject:** RE: Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com

(b)(6)

Initial discussion with NDW N3, RSO and Dispatchers, and NSA Washington's Chief of Police dispute (b)(6) account of the events. There are digital evidentiary recordings of the event and they should be consulted as part of a formal investigation.

Recommend a formal investigation be initiated and white paper generated to support Media release to clarify the record.

R, (b)(6)

-----Original Message-----

From: (b)(6) CIV CNIC HQ, N3  
Sent: Friday, September 20, 2013 13:31  
To: (b)(6)  
Cc: (b)(6)

(b)(6)

Subject: FW: Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com

Just in case you did not see the news story below .... unbelievable move by labor !

Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com <http://www.wtop.com/109/3458152/Navy-firefighters-Radios-failed-during-Navy-Yard-shooting>

Navy firefighters: Radios failed during Navy Yard shooting Friday - 9/20/2013, 5:22am ET

By (b)(6)

More Reports

WASHINGTON - Faulty radios may have slowed the treatment of victims at the Navy Yard shooting.

The Navy's fire department, civilians who protect naval facilities across the Washington region, were the first to arrive at the Navy Yard to treat the wounded Monday morning after (b)(6) opened fire inside Building 197.

But (b)(6) president of Local F121 of the International Association of Firefighters, says firefighters could not communicate with each other because their digital radios did not work.

He says they actually had to send runners between the command center inside a building and the area where their equipment was staged.

"I believe that the radio problems is a contributing factor to the chaos and delay of prompt medical care to the victims," says (b)(6) .

He says he can't say for sure if the faulty radios led to the loss of a life. But it was not the first time the radios have malfunctioned.

"We have been raising this issue for the greater portion of five years. This is not new to the Naval District of Washington," he says.

The Navy firefighters eventually borrowed radios from the D.C. fire department to get the job done.

The Navy fire department has 250 firefighters in the Washington District spread among 13 fire houses. They protect all naval facilities including the Navy Yard, Joint Base Anacostia-Bolling, the Naval Academy in Annapolis and the Patuxent River Naval Air Station in Maryland.

(b)(6) says the radios' Mayday system, which should alert firefighters when one of their own is in trouble, also doesn't work. And he says the radios eat up batteries at an alarming rate.

The radios are actually borrowed from the Army, which uses them at several facilities including the U.S. Military Academy at West Point, N.Y.

In response to an inquiry from WTOP about the faulty radios, the Navy issued the following written statement:

"At this time the Naval District Washington focus remains on healing as a Navy family and transitioning to normal operations at the Washington Navy Yard. The Secretary of the Navy has ordered a review of physical security and we will support it fully. Our biggest concern is our Navy Family."

On Thursday, the union representing civilian police officers at the Navy Yard complained about being under-staffed because of budget cuts, which slowed their agency's response to the shootings.

(b)(6)

Director, Navy Fire & Emergency Services (N30)

Commander, Navy Installations Command (CNIC) Operating Forces  
716 Sicard Street, SE, Suite 1000  
Washington Navy Yard, DC 20374-5140  
Phone: 202-433-4775 (DSN 288)

Cell: (b)(6)

E-mail: (b)(6)

-----Original Message-----

From: (b)(6) CIV CNIC HQ, N51

Sent: Friday, September 20, 2013 1:24 PM

To: (b)(6) CIV CNIC HQ, N3

Subject: Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com

(b)(6)



FYSA

Navy firefighters: Radios failed during Navy Yard shooting - WTOP.com <http://www.wtop.com/109/3458152/Navy-firefighters-Radios-failed-during-Navy-Yard-shooting>

(b)(6)